

Transforming Care for Critical Women's Health Needs

Opportunity Overview

Non-Confidential

Arstat Pharmaceuticals, Inc.



November 11, 2025

Arstat Pharmaceuticals - Executive Summary

For the first time, addressing high women's health priorities:

Safe and effective hormonal contraception for 20 million US women with high BMI (overweight and obese)

Significant decline in harmful surgeries for uterine fibroids and endometriosis (>13 million hysterectomies in the US)

- **A world-class, advanced four-product pipeline for >60 million US women**
- **Two Phase III-ready assets (confirmed by the FDA); two likely blockbusters**
- **16 US and EU patents from a co-inventor of the best-selling US oral contraceptive**
- **Raising a pre-IPO bridging round: \$1M for 8% of the public company**
- **Profitable exit options for investors**



A Likely IPO (~1 year)

ROI Target: 8-10x







EXIT (3.5 - 4 years)

ROI Target: 30-40x

One of the best pipelines in women's health

- First-to-market, transformational products for critical unmet needs
- Strong supporting data; a low-risk, rapid 505(b)(2) NDA pathway



 NUVOCEPT™ <i>Phase III-ready</i>	The first and only oral contraceptive designed for women with high BMI (>50% of the market); projected sales - \$1-2B/year.
 PREMRING™ <i>Phase IIb asset*</i>	First-in-category medicated vaginal ring for uterine fibroids and endometriosis. Optimal use of the best class of drugs; >\$1B/year.
 ENHANTA™ <i>Phase IIb asset*</i>	First-in-category single non-hormonal therapy for painful, heavy menstrual periods. Potential first-line for a prevalent disorder.
 DUACEPT™ <i>Phase III-ready</i>	The first oral contraceptive for women with cardiovascular risk factors. The safest option for normal-weight pill users.

* The clinical development stage after the completion of pre-clinical activities

Summary of Markets and Projected Sales

- *Across the entire portfolio:*
 - *an addressable market: > 60 million US women (> 800 million worldwide)*
 - *projected peak annual gross sales (US): at least \$2.9B, could be close to 4.8B*
- *NUVOCEPT & PREMRING are potential leaders in multi-billion-dollar markets*

Product	Addressable US Market	Peak Gross Annual Sales (US Only)*	
		"Base" Scenario	"Upside" Scenario
NUVOCEPT	≈ 20 million	\$1,070M	\$2.260M
DUACEPT	≈ 3 million	\$140M	\$180M
PREMRING - Uterine Fibroids	≈ 9 million	\$570M	\$800M
PREMRING - Endometriosis	≈ 5 million	\$760M	\$890M
ENHANTA (Rx)	>25 million	\$430M	\$650M
Total	≈ 62 million	\$2,970M	\$4,780M



**All assessments utilize very conservative market share and pricing assumptions*

Arstat Pharmaceuticals: Leadership

Arkady Rubin, PhD, Founder, Inventor, President/CSO



- Industry veteran (J&J, Pfizer) who designed and executed numerous clinical studies and contributed to the development and FDA approval of top women's health products
- Co-inventor* of Ortho Tri-Cyclen Lo®, one of the best US oral contraceptives (\$1.8B/year in current market conditions). Authored 20+ patents and multiple publications

Jon Stelzmler, Acting CEO, Prospective Board Member



- A proven business leader with 4 decades of achievements in specialty markets, including women's health. A builder of high-performing teams and innovative market solutions.
- Career highlights: President of US Specialty Business (Lupin); Senior VP & General Manager of a \$1B Women's Healthcare Franchise (Bayer); Vice President (Pfizer)

Andrea S. Lukes, MD, MHSc, FACOG, Chief Medical Officer



- For 8 years, served as a Chief Medical Officer at Health Decisions, a leading women's health CRO (sold to Premier Research); Owner of a private practice/research center
- A well-published principal investigator in over 150 clinical trials; Consultant to major women's health companies (e.g. Myovant, Bayer, Abbvie), presenter at FDA meetings.

Advisory Board

120+ years of developing leading women's health brands



Elite Group of Women's Health Leaders and Advocates (Past and Current Advisors)

Elizabeth Garner, MD, MPH A Past President of the American Medical Women's Association	Barbara Levy, MD, FACOG. FACS A health care access expert, a previous ACOG's VP for health policy	Jeffrey M. Cohen Founder & CEO of 3 life sciences companies with successful exits.
Karen Drexler, BSE, MBA A former CEO, recipient of the Female Entrepreneur of the Year Award	Linda Shapiro Manning, MD, PhD Physician scientist, executive, and a prominent obesity expert	Russell Barrans, MBA A commercial expert who introduced widely known contraceptive brands.
Agis Kydonieus, PhD A founder of the Controlled Release Society, 10 books on drug delivery	Sarita Stefani, MS Women's rights advocate, a CEO of Amilis, an exceptional startup	Marina Ness, MPH Public health professional in patient-centric market research

We are seeking senior executives, advisors, and Company's Board members

For the First Time, Addressing a Major Public Health Priority

Safe and Effective Hormonal Contraception for Women with High BMI



≈ 40% of US women have obesity*



≈ 25% women are overweight*

20 million US women with high BMI need reliable birth control

— with common choices (hormonal pills, patches, and rings) performing poorly in this population



Obese women have up to 4.3x greater chance of an unintended pregnancy**



Obese women have up to 3.7x greater odds of terminating a pregnancy**

The overruling of Roe disproportionately impacts women with high BMI, making their need for dependable contraception more urgent than ever.

* The rates are for reproductive-age US women. Body Mass Index (BMI) categories: - Obese - BMI ≥ 30 kg/m²; Overweight - BMI 25 - 29.9 kg/m².

** Daskoch P. Obesity linked to elevated risk of unintended pregnancy, abortion, STDs. *Perspectives on Sexual and Reproductive Health*. 2010;42:276.

NUVOCEPT™ - A Truly Powerful Asset

The first and only oral contraceptive
explicitly designed for women with high BMI

1 Unprecedented Label

New indication and unique claims
for a lasting competitive advantage

2 Phase III-Ready

Successful meeting¹ with the FDA;
an abbreviated program is finalized

3 Projected Sales - \$1-2B/year

It will likely dominate a multi-billion-
dollar segment of the US market



4 Rapid, Low-Cost R&D

< \$20M in total costs and <3.5
years to the FDA approval

5 Low-Risk

Validated by the FDA acceptance of
safety and efficacy projections

6 Strong IP Portfolio

Eight US patents and an EU patent
covering major European markets

**The FDA approved the first-ever contraceptive clinical program
dedicated to overweight and obese women.**

¹ While the meeting was formally classified as a pre-IND meeting,
it accomplished all objectives of a pre-Phase III meeting

Problem: Marketed Contraceptives are Not Intended for or are Contraindicated in Women with High BMI

Excluding from pivotal trials

Most Phase III trials excluded women with high BMI, **and many approved contraceptives are marketed to an unstudied population**

Delivering suboptimal doses

Due to poor drug absorption, women with high BMI receive 70-80% of the nominal dose^{1,2,3,4,5}, with unsatisfactory pregnancy prevention

Increasing cardiovascular risks

Modern contraceptive formulations are not suitable to women with high BMI due to a **higher rate of serious cardiovascular events^{6,7,8}**



Unacceptable performance of All Recently Approved Combined Hormonal Contraceptives:

- **Generess®(2011): Risk of pregnancy increases by 72%** for women with obesity⁹
- **Quartette®(2013): Pregnancy rates greater by 86%** for women with obesity¹⁰
- **Annovera®(2018): Due to safety risks, clinical testing of women with obesity was terminated¹¹**
- **Twirla®(2020): Contraindicated in women with obesity; a limitation of use in overweight women¹²**
- **Nextstellis®(2022): Due to decreasing effectiveness, limitation of use in women with obesity¹³**

Selected Sources: ¹Edelman (2009), ²Edelman (2014), ³Westhoff (2010), ⁴Evra (2001), ⁵Robinson (2013), ⁶Arstat Pharmaceuticals, Inc. (Data on file), ⁷Abdollahi (2003), ⁸FDA (2011), ⁹Yamazaki (2015), ¹⁰NDA 204061 (2013), ¹¹Annovera (2018), ¹²Twirla (2020), ¹³Nextstellis (2021)

Our Solution: FDA-Endorsed NUVOCEPT™

Novel oral contraceptive uniquely formulated for women with high BMI

Highly Effective

Up to 3 times lower pregnancy rates vs. leading brands

Very Safe

2 – 3-fold reduced risk of serious side effects vs. modern pills

The FDA has recognized the importance of NUVOCEPT and allowed its move to Phase III

- ✓ **NUVOCEPT efficacy and safety projections accepted**
 - no need for Phase I or Phase II data*
 - the FDA has agreed with the immediate dosing of 1,500+ women
- ✓ **NUVOCEPT's unprecedented label is conceptually endorsed**
 - Beneficial claims for overweight and obese women
 - No contraindications or limitations of use
- ✓ **The first-ever program entirely dedicated to women with high BMI is finalized**



"Women will LOVE it"

**(Andrea S. Lukes,
MD, MHSc FACOG)**

Dr. Lukes conducted >80 trials of women's health products.

*At least seven other approved oral contraceptives also started clinical testing in Phase III

NUVOCEPT™: Ready for a Phase III US Study

Multiple Precedents: Recently approved products with a **direct move to Phase III:**

<i>Oral Contraceptive</i>	<i>NDA Number/ Approval Year</i>	<i>Progestin/ Estrogen</i>	<i>Directly to Phase III?</i>
Seasonale®	21-544/2003	LNG/EE*	YES
Seasonique®	21-840/2006	LNG/EE*	YES
Lybrel®	21-864/2007	LNG/EE*	YES
Loseasonique®	22-262/2008	LNG/EE*	YES
Loestrin® 24 Fe	21-871/2006	NETA**/EE	YES
Lo Loestrin® Fe	22-501/2010	NETA**/EE	YES
Generess® Fe	22-573/2010	NETA**/EE	YES

Unprecedented: A direct move to Phase III in a vulnerable, poorly served population

*Same progestin/estrogen combination as in Nuvocept;

** Norethindrone acetate

NUVOCEPT – Projected Peak Sales: \$1-2B/year (US Only)

Valuation Scenarios	Market Share*	Rebates	Gross Sales	Net Sales
“Base”	10%	50%	\$1,070M	\$963M
“Upside”	15%	30%	\$2,260M	\$2,034M



*With exclusive label and superior safety and efficacy, **NUVOCEPT will likely be accepted as the 1st line oral contraceptive for women with high BMI (≈ 60% of the market)**

**Conservative
Marketing
Assumptions**

Sales Forecasting Metrics	“Base”	“Upside”
Market Size, Monthly TRx (m)	100	100
Market Share at Peak	10%	15%
Filled Prescriptions at Peak (m)	10	15
Gross (AWP**) Price (\$)	215	215
Gross Revenue (m)	2,150	3,225
Rebates and discounts	50%	30%
Net selling price per monthly Rx (\$)	107	150
Net Revenue (m)	1,070	2,260
COGS Ratio	10%	10%
Gross Profit (m)	963	2,034

**AWP = Average Wholesale Price; from Information for Vermont Prescribers of Prescription Drugs:
https://www.compliance.bayerweb.com/AWP/Bayer_2025M01_VermontShortForm_NATAZIA.pdf

Why PREMRING™ for Uterine Fibroids and Endometriosis?

To fight severe reproductive disorders that destroy millions of lives

- **25%*** of US women (>20 million) have symptomatic uterine fibroids
- **10%*** of US women (>10 million) suffer from endometriosis
- Terrible menstrual cramps, pelvic pain, heavy menstrual bleeding, infertility
- **400,000 hysterectomies/year; at least 13 million US women had their uterus removed because of uterine fibroids and endometriosis**

Unlike other treatments, designed as an alternative to harmful surgeries

- Low doses of a well-studied SPRM** are delivered by a novel route directly to affected tissues
- **Unrivalled efficacy and safety permit comfortable long-term treatment** (not an option for other hormonal medications), **drastically reducing the need for hysterectomies**

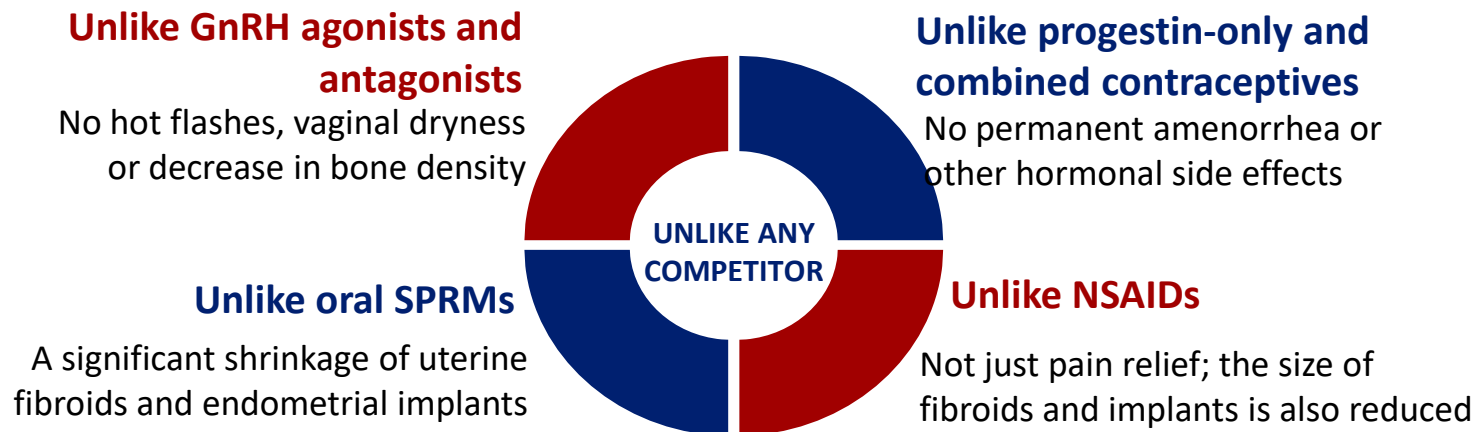
A breakthrough solution for highly prevalent and undertreated conditions.

* Prevalence among women aged 15-49 years

** Selective Progesterone Receptor Modulator

PREMRING™ - Differentiation and Market Opportunity

Expected US gross sales - \$1.33B/year; >\$1B in each indication (worldwide)



Competitors focus on the symptoms.
PREMRING is designed as a curative option.

Compelling supporting data greatly reduces the R&D risks and ensures a high probability of PREMIRING approval

Arstat Pipeline: Additional Details

Other Products: Highlights



ENHANTA™

- **Novel non-hormonal therapy for painful, heavy menstrual periods** (>25 million US women)
- **Proprietary drug combination (Rx and OTC)**, with no competition.
- **Phase IIb asset**; could be ready for Phase III (FDA confirmation needed)
- **Projected US Gross Sales (Rx) -\$430M**



DUACEPT™

- **Novel oral contraceptive** for 3 million normal-weight women with cardiovascular risk factors.
- **Phase III-ready**: \$5M in total costs if developed in parallel with NUVOCEPT.
- In some countries, it may be approved with no new clinical data.
- **Projected US Gross Sales -\$140M**

Large and growing IP portfolio (16 granted US and EU patents)

15 US Patents: 9,675,622; 9,925,199; 10,111,887; 10,463,678; 10,537,582; 11,103,515; 11,717,527; 10,251,836; 11,116,718; 10,532,037; 10,709,679; 11,351,132; 11,833,126; 12,005,138; 12,390,476. **10+ more US patents planned;**
European (EU) Patent: EP 2790688 B1.

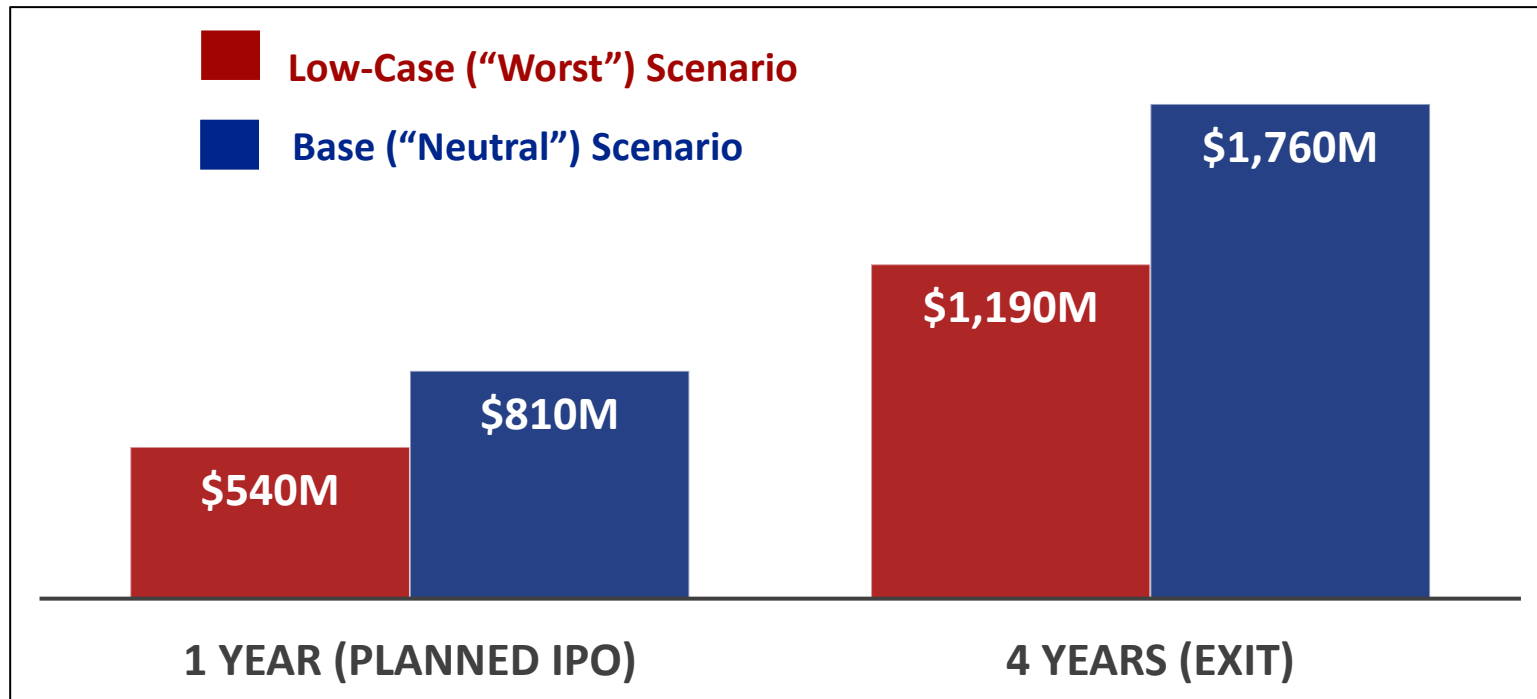
Issued and new US patents and regulatory exclusivity are expected to protect the products until at least 2037, possibly much longer

The Sole Inventor and Owner, Founder - Arkady Rubin, PhD



Company Valuation*

*The company's portfolio value (NPV**) at key milestones*



* In collaboration with **Bio-strategy Analytics**, Arstat determined the portfolio value at 1 year and 4 years (after the approval of NUVOCEPT/DUACEPT and the completion of PREMRING and ENHANTA R&D). A 47-page report is prepared per the best industry standards.

**The NPV (Net Present Value) is calculated using the Discounted Cash Flow (DCF) and Risk-Adjusted (eNPV) methods.

Exit Opportunities and ROI Targets



~ 1 year

IPO
(subject to market conditions)

ROI Target: 8-10x*







3.5 - 4 years

EXIT

ROI Target: 30-40x**

Product Out-Licensing or Company Sale





ORGANON

abbvie



OR

A Valuable Public Company

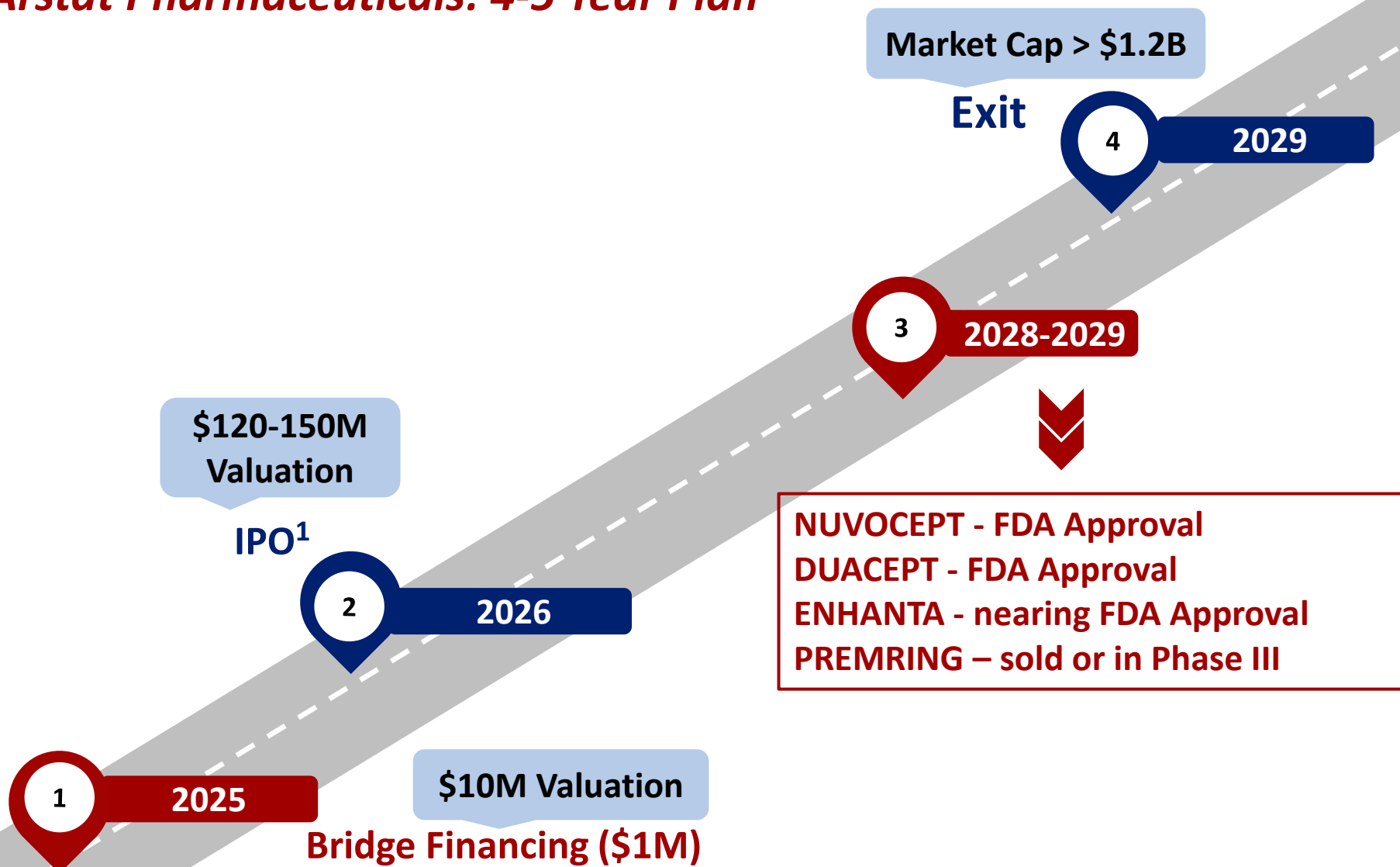


With a projected market cap of > \$1.2B

***Conservative estimate:** assuming the IPO valuation is <30% of the low-case portfolio value. See slide 16.

****Conservative estimate:** assuming the low-case valuation scenario at the exit. See slide 16.

Arstat Pharmaceuticals: 4-5 Year Plan



¹Subject to market conditions; otherwise, a reverse merger or Series B round

A Likely IPO (around Q2 of 2026): Strategic Considerations

- **Investment bankers consider Arstat a potentially great public company**
— rapid, low-risk, low-cost R&D, huge markets, clear and achievable strategic goals
- **Validated by two engagement offers for valuable IPOs**
- **Impeccable market timing for NUVOCEPT due to the overruling of Roe v. Wade**
- **More advanced pipeline than 2/3 of biopharma IPOs***

A notable precedent: Myovant Sciences

- Women's health pharma company had the largest biotech IPO of 2016, eight months after its launch, with a few employees**
- With a pipeline arguably comparable to Arstat's
- From the initial funding round (\$7M) to a \$2.9B exit in \approx 6 years

* www.mtspartners.com/wp-content/uploads/sites/2/2016/08/Early-Stage-IPOs-2012-2018-August-2018.pdf

** <https://medcitynews.com/2016/10/myovant-sciences-rallies-218-million-biotech-ipo/>



IPO Comparables – Arstat targets are very conservative

Valuable recent IPOs with a lead asset in Phase III (no revenues)*

Company	Symbol	IPO Date	Money Raised	Market Cap	Percent Equity	Stage
Alumis, Inc.	ALMS	6/28/2024	\$300M	\$958M	31%	Phase III
Fractyl Health, Inc.	GUTS	2/2/2024	\$110M	\$714M	15%	Phase III
ArriVent BioPharma, Inc.	AVBP	1/26/2024	\$175M	\$575M	30%	Phase III
CG Oncology Inc.	CGON	1/25/2024	\$380M	\$1.206M	32%	Phase III
Adlai Nortye Ltd.	ANL	9/29/2023	\$50M	\$720M	8%	Phase III
Neumora Therapeutics, Inc.	NMRA	9/15/2023	\$250M	\$2.585M	10%	Phase III
RayzeBio, Inc.	RYZB	9/15/2023	\$311M	\$940M	33%	Phase III

Arstat's IPO targets (\$30-50M raised; \$120-150M market cap) are very conservative

— 20-25% of median values calculated from the above table

A possible fast-track IPO

— if market conditions are not favorable, the company may consider a fast-track IPO initially focusing on the lead asset (NUVOCEPT) and, optionally, DUACEPT

* <https://www.iposcoop.com/last-100-ipos/>

Critical R&D Milestones and Capital Requirements

Highlights:

- NUVOCEPT/DUACEPT Phase III study will start immediately after the IPO and be completed in 1.5 years with well-established approvability
- Major R&D milestones for other products will be achieved in 2-2.5 years, significantly increasing the company's market cap and the mid-term return for investors
- Total R&D costs for planned clinical programs are \approx \$35M

Products	Critical Post-IPO timelines	Total R&D Costs
NUVOCEPT	\approx 1.5 years to the completion of Phase III \approx 2 years to the NDA submission; \approx 3 years to the FDA approval	\$19.6M (including \$16M* for Phase III study)
DUACEPT	Same timelines as for NUVOCEPT (both products developed in parallel)	\$4.6M
PREMRING	\approx 1 year to the IND \approx 2.5 years to the completion of Phase IIb	\$6.3M
ENHANTA	\approx 0.5 years to the IND \approx 2 years to the completion of Phase IIb	\$4.8M

* Verified by detailed cost estimates from 3 CROs

Arstat Pharmaceuticals: The Ask and Action Plan

Arstat is raising \$1M (Bridge Financing) ahead of a planned IPO

**\$10M Valuation Cap
(Post-Money)**

**The investors of this round are expected
to own 8% of the public company**

Major Tasks and Next Steps

- Finalize the senior executive team and assemble a well-connected board of directors
- Prepare the IND for NUVOCEPT/DUACEPT, identify the CRO for a Phase III study
- Arrange two more meetings with the FDA (ENHANTA and PREMRING)
- Conduct IPO-readiness activities and expand outreach to potential strategic partners
- ***An IPO Underwriting Agreement (Q4 of 2025)***
- ***\$30-50M IPO at a targeted IPO valuation of \$120-150M (around Q2 of 2026)***

An optional expansion of this round (up to \$2M) will support additional R&D, PR, and IR activities, further increasing the IPO valuation

IPO Time and Cost Estimates

- ❑ 16 - 22 weeks (\approx 4 – 5 months) to the IPO
- ❑ \approx \$500.000 in pre-IPO expenses



Expenses	Pre-Closing	At Closing	Total
Legal	\$225,000	\$225,000	\$450,000
Accounting and audit fees	\$75,000	\$75,000	\$150,000
Printing	\$30,000	\$20,000	\$50,000
SEC fees, other regulatory costs	\$30,000	\$45,000	\$75,000
Roadshow	\$50,000	\$0	\$50,000
Advances to Underwriter*	\$50,000	\$0	\$50,000
Miscellaneous	\$30,000	\$0	\$30,000
TOTAL	\$490,000	\$365,000	\$855,000**

* Due diligence, background checks, etc.

** Underwriter's fees paid at closing are not included

Summary of the Investment and Partnership Opportunity

- **For the first time, addressing huge public health priorities**
 - Reliable contraception for women with high BMI
 - Significant decline in harmful surgeries for uterine fibroids and endometriosis
- **A 4-product pipeline includes two Phase III assets and two likely blockbusters**
- **16 patents from a co-inventor of the best-selling US oral contraceptive**
- **Seeking senior executives and Board members**
- **Raising a pre-IPO bridging round: \$1M for 8% of the public company**
- **An exceptional near-term exit option (a likely IPO in \approx 1 year)**



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